

Balance Sheets

(As of March 31, 2025)

Thousands of yen(JPY)

Accounts	Amount	Accounts	Amount
(Assets)		(Liabilities)	
Current assets	32,754,932	Current liabilities	18,450,689
Cash and deposits	3,743,556	Notes payable - trade	60,107
Notes receivable - trade	447,847	Electronically recorded obligations-operating	2,028,123
Electronically recorded monetary claims	2,599,747	trade acceptance	24,473
Accounts receivable - trade	17,675,777	Accounts payable - trade	5,342,283
Inventories	7,109,322	Short-term loans payable	3,072,000
Advance payments - other	445,596	Current portion of long-term loans payable	4,352,722
Prepaid expenses	197,820	Accounts payable - other	2,787,191
Short-term loans receivable	468,690	Accrued expenses	52,266
Accounts receivable - other	79,214	Income taxes payable	11,587
Other	39,359	Deposits received	179,147
Allowance for doubtful accounts	△ 52,000	Provision for bonuses	256,600
		Provision for directors' bonuses	58,000
		Other	226,187
Noncurrent assets	30,451,377	Noncurrent liabilities	12,127,430
Property, plant and equipment	12,050,215	Long-term loans payable	9,795,250
Buildings	4,178,697	Deferred tax liabilities	1,613,804
Structures	29,021	Provision for retirement benefits	40,500
Machinery and equipment	85,754	Provision for directors' retirement benefits	133,500
Vehicles	285	Guarantee deposits received	537,937
Furniture and fixtures	468,363	Other	6,438
Land	7,288,094		
Intangible assets	660,580		
Software	623,266	Total liabilities	30,578,120
Software in progress	22,531		
Trademarks and similar rights	14,782	(Net assets)	
Investments and other assets	17,740,581	Shareholders' equity	29,364,472
Investment securities	12,458,159	Capital stock	1,240,000
Stocks of subsidiaries and associates	3,478,141	Capital surplus	440,000
Investments in capital	3,864	Legal capital surplus	440,000
Investments in capital of subsidiaries and associates	392,462	Retained earnings	28,364,397
Long-term loans receivable	2,844	Legal retained earnings	310,000
Bad debts	11,987	Other retained earnings	28,054,397
Prepaid pension cost	700,753	Reserve for reduction entry of assets	468,451
Long-term guarantee deposits	658,903	General reserve	5,950,000
Other	39,465	Retained earnings brought forward	21,635,946
Allowance for doubtful accounts	△ 6,000	Treasury stock	△ 679,925
		Valuation and translation adjustments	3,263,717
		Valuation difference on available-for-sale securities	3,317,219
		Deferred gains or losses on hedges	△ 53,502
		Total net assets	32,628,189
Total assets	63,206,309	Total liabilities and net assets	63,206,309

Statement of income

(For the year ended March 31, 2025)

Thousands of yen(JPY)

Accounts	Amount	
Net sales		69,628,604
Cost of sales		58,801,736
Gross profit		10,826,868
Selling, general and administrative expenses		9,414,841
Operating income		1,412,026
Non-operating income		
Interest income and dividend income	570,501	
Other non-operating income	82,698	653,199
Non-operating expenses		
Interest expenses and loss on sales of notes payable	174,014	
Other non-operating expenses	38,644	212,659
Ordinary income		1,852,566
Extraordinary income		
Gain on sales of investment securities	3,927	3,927
Income before income taxes		1,856,493
Income taxes-current	371,110	
Income taxes-deferred	72,341	443,451
Net income		1,413,041