

Balance Sheets

(As of March 31, 2026)

Thousands of yen(JPY)

Accounts	Amount	Accounts	Amount
(Assets)		(Liabilities)	
Current assets	30,416,054	Current liabilities	19,662,905
Cash and deposits	3,156,390	Notes payable - trade	4,566
Notes receivable - trade	171,814	Electronically recorded obligations-operating	1,275,138
Electronically recorded monetary claims	3,130,530	trade acceptance	19,808
Accounts receivable - trade	16,066,146	Accounts payable - trade	4,571,829
Inventories	6,477,569	Short-term loans payable	5,180,500
Advance payments - other	434,972	Current portion of long-term loans payable	4,612,750
Prepaid expenses	200,043	Accounts payable - other	2,781,281
Short-term loans receivable	548,187	Accrued expenses	54,007
Accounts receivable - other	80,371	Income taxes payable	386,702
Other	202,028	Deposits received	186,346
Allowance for doubtful accounts	△ 52,000	Provision for bonuses	275,800
		Provision for directors' bonuses	65,200
		Other	248,973
Noncurrent assets	36,813,471	Noncurrent liabilities	11,883,629
Property, plant and equipment	11,923,187	Long-term loans payable	8,627,500
Buildings	3,999,776	Deferred tax liabilities	2,407,704
Structures	26,760	Provision for retirement benefits	24,300
Machinery and equipment	76,272	Provision for directors' retirement benefits	122,075
Vehicles	115	Guarantee deposits received	539,122
Furniture and fixtures	532,169	Other	162,927
Land	7,288,094		
Intangible assets	589,206		
Software	569,119	Total liabilities	31,546,534
Software in progress	6,930		
Trademarks and similar rights	13,157	(Net assets)	
Investments and other assets	24,301,076	Shareholders' equity	30,712,813
Investment securities	16,291,722	Capital stock	1,240,000
Stocks of subsidiaries and associates	5,858,073	Capital surplus	440,000
Investments in capital	103,864	Legal capital surplus	440,000
Investments in capital of subsidiaries and associates	392,462	Retained earnings	29,723,535
Long-term loans receivable	23,066	Legal retained earnings	310,000
Bad debts	176,658	Other retained earnings	29,413,535
Prepaid pension cost	778,800	Reserve for reduction entry of assets	454,222
Long-term guarantee deposits	657,412	General reserve	5,950,000
Other	33,015	Retained earnings brought forward	23,009,313
Allowance for doubtful accounts	△ 14,000	Treasury stock	△ 690,722
		Valuation and translation adjustments	4,970,178
		Valuation difference on available-for-sale securities	4,849,898
		Deferred gains or losses on hedges	120,279
		Total net assets	35,682,991
Total assets	67,229,526	Total liabilities and net assets	67,229,526

Statement of income

(For the year ended March 31, 2026)

Thousands of yen(JPY)

Accounts	Amount	
Net sales		66,113,295
Cost of sales		54,895,883
Gross profit		11,217,412
Selling, general and administrative expenses		9,563,689
Operating income		1,653,722
Non-operating income		
Interest income and dividend income	740,087	
Other non-operating income	166,520	906,608
Non-operating expenses		
Interest expenses and loss on sales of notes payable	207,423	
Other non-operating expenses	73,581	281,004
Ordinary income		2,279,326
Extraordinary loss		
Loss on sale of investment	1,626	1,626
Income before income taxes		2,277,700
Income taxes-current	601,000	
Income taxes-deferred	10,190	611,190
Net income		1,666,510